		Academic Yea	ar				
Wildly Important Goal (WIG) #1: Access to Edu		Toront		Commonte			
Objective Objective 1: improve access to educational and support systems for current and prospective students.	Indicator Total # of Applications Total # of Financial Aid Applications	Target No targets set	Assessment	Comments Total Applications and Financial Aid Applications incomplete due to Campus Nexus Transition and data issues.			
	Total # of Students Registering			Targets not set; data trending downward and COVID had effects or colleges and universities around the country.			
Objective 2: Increase participation of under-served populations in our programs.	Hispanic Student Target: Increase Disproportional Enrollment Report Overall	Increase by 1%		0.7% Increase : The percentage of overall credential seeking Hispanic/Latinx students increased from 20.5% in 2019-20 to 21.2 2020-21			
	Non-Traditional Age: Increase on Disproportional Enrollment Report Overall	Increase by 1%		2.0% Increase: The percentage of overall credential seeking non- traditional students increased from 40.4% in 2019-20 to 42.4% in 2 21			
	CTE Non-Traditional Gender Metric: Increase male percentage	Increase by 1%		3.0% Decrease: The percentage of male student enrolled in non traditional gender CTE courses dropped by 3.0% when comparing 2 20 (16.9%) to 2020-21 (13.9%).			
	Every new building or significant remodel has intentional collaborative learning spaces	N/A	~	The HPC was completed with intentional student space as well as th minor and significant remodels completed at RWC.			
Nildly Important Goal (WIG) #2: Student Succe							
	Indicator Average credits earned by Associate Degree	Target Decrease 1 Credit	Assessment			om an average of 120 cred	
Objective 4: Construct guided educational pathways.	completers. Fall-to-winter retention in our First Time in	Increase 2%	~*	per associate's degree completer in 2019-20 to 118 credits for completers in 2020-21. NOT MET: Increased from 67.08% for the Fall 2019 Cohort to 67.9%			
	College Cohort			the Fall 2020 Cohort (an 0.7% increase from the previous year)			
	Percentage of first time students successful completion of 16+ Credits their first year.	Increase 2 %		MET: Increased from 42.2% for the FTIC Fall 2019 Cohort to 45.4% the Fall FTIC 2020 Cohort.			
	Average student debt for associate degree completers as compared to the previous academic year	Decrease 2% or \$150		MET: Decreased \$709 for 2020-21 associated completers as compa to the previous year's associate degree completers. This may chan as the summer progresses.			
	Percentage of first time students completing gateway math their first year as compared to the previous academic year	Increase 2 %		MET: Increased from 11.3% for the FTIC Fall 2019 Cohort to 17.5% the Fall FTIC 2020 Cohort.			
	Equity gap for Hispanic students for percentage of first time students earning zero credits their first term	Decrease 2%		NOT MET Hispanics: Equity Gap increased from 2.4% in 2019-20 to 4.1% in Fall of 2020 for Hispanics			
	The equity gap for Non-Hispanic Students of Color	Decrease 2%		MET Non-Hispanic Students of Color: Equity Gap decreased from 3. in 2019-20 for Non-Hispanics Students of Color to being 3.4% over t White student group in Fall of 2020. This is a change of over 6 percentage points. While this change was significant, the team agreed and data analysis supported it was primarily due to COVID and bandwith issu and subjectively attributed to the Alameda fires.			
Objective 5: Increase effective student engagement strategies.	Review Questions Related to Early Student Engagement Iteams, First-time students indicating positive agreement 1. At least one instructor learned my name			SENSE 2018 88%	Interact 2019 88%	Interact 2020 86%	
	2. I received prompt written or oral feedback from instructors on my performance	No direct target set; increase		87%	88%	94%	
	3. All instructors had activities to introduce students to one another 4. I participated in extra class sessions with an	positive response percentages	~	36%	62%	72%	
	<ul> <li>a reprodupated in extra class sessions with an instructor, tutor, experienced student, or peer coach.</li> <li>5. I participated in a required study group</li> </ul>			25%	25%	27%	
	outside of class			13%	14%	6%	
Dbjective 6: Decrease student time to completion while maintaining quality education.	Percentage of first time ever enrolled in college freshmen, who enrolled in fall term, who successfully completed at least 16 credits their first year.	2.0% Increases Per Year		Target #1: Met			
	Percentage of fall students who are completing 16+ credits a year (Momentum point)	Increase 2% for 2 years then evaluate		Target 2: Not Met			
Nildly Important Goal (WIG) #3 Collaborative F	Partnerships	1		1			
	Indicator Employment rates CTE versus LDC Programs by graduates and non-graduates (early leavers).	Target Targets not identified	Assessment	Comments While discussion centered around employment rate calculations, at the time that was very difficult to assess with the resources available and targets were not identified. Additionally, resources that would have explored this further were diverted to ERP revert.			
	Grant funding	Increase overall grant funding		Grant funding increased, but due to the HEERF Funds. Without thos grant funding decreased by 38 from previous year. New 2020-21 Grants Examples Include: • Southern Oregon Promise • KPI Early Learning • WE STEM Investment Grant • Strong Start Corequisite Design • Rural Community College COVID Relief			
Dbjective 8: Leverage local partnerships to nhance college strategic goals.			~				
	No direct indicators set, however with the challenges presented (Alameda fire, ERP revert, COVID, etc.) it was recognized cross- collaboration would occur organically and would be documented.	Target not identified	~	While difficult to measure, perhaps prior to any other year in this strategic plan cycle, cross divisional collaboration was observable, palpable, and most importantly – necessary to overcome the obsta presented this year. Examples include, but not limited to: • Overtime hours worked by classified, exempt and faculty on the C revert. • Collaboration of classified, exempt and faculty to get students registered, often "by hand" in Fall and Winter terms. • Partnerships between the Foundation and the College to meet the needs of students affected by the Alameda fire and/or COVID.			