



ROGUE COMMUNITY COLLEGE 2023/24 BUDGET PROCESS OVERVIEW

February 21, 2023



AGENDA

- Midcycle Accreditation Review
- Budget Development Timeline
- Community College Support Fund
- Governor's Budget
- Enrollment Trends
- 4 Year Projections



Reinforcing the link between assessment, strategic planning and budgeting is important for meeting accreditation standards, for better use of assessment results, and for the ideal allocation of resources.



DESIGN PHASE

Academic Planning Principles

Enrollment Management Strategies

Facilities, Equipment, and Technology

College Effectiveness Council (CEC)

2023/24 BUDGET DEVELOPMENT

- Timeline Remains the Same
 - Tuition and Fee Resolutions
 - Budget Committee Orientation
 - Budget Hearings
 - Adoption
- Website - www.roguecc.edu/budget

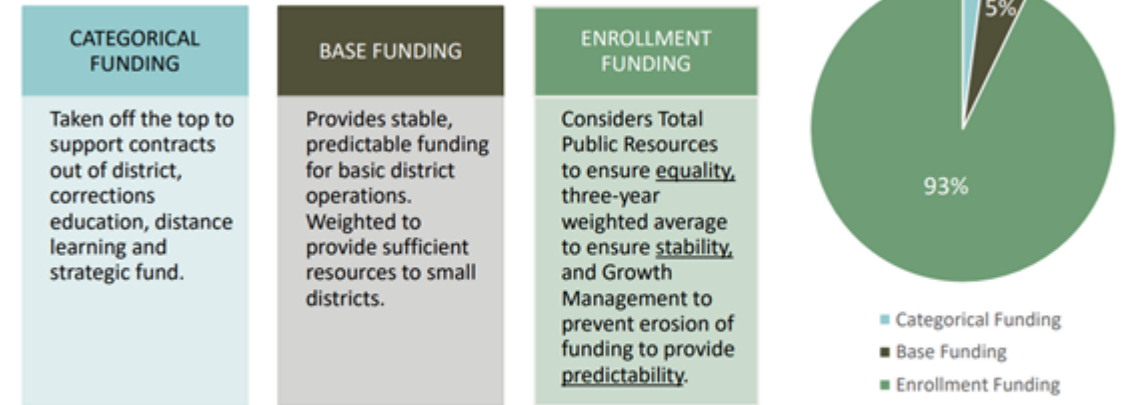


COMMUNITY COLLEGE SUPPORT FUND MODEL

Principles of the Formula

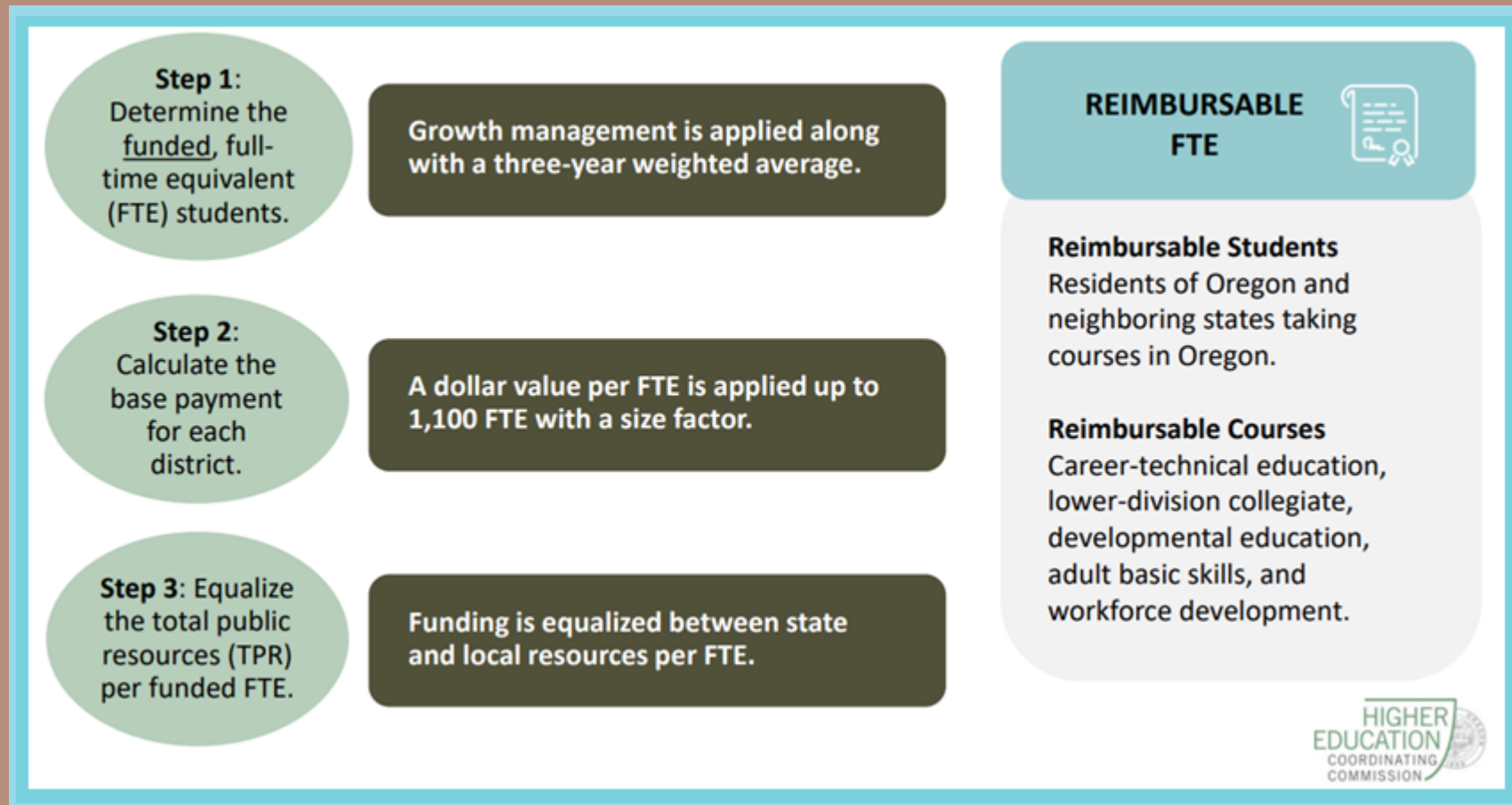
Access	Funding follows the student.
Quality	Adequate funding per student.
Equality	Equalization of public resources per student using growth management.
Stability	Using a three-year weighted average and a base payment.

Components of the Formula



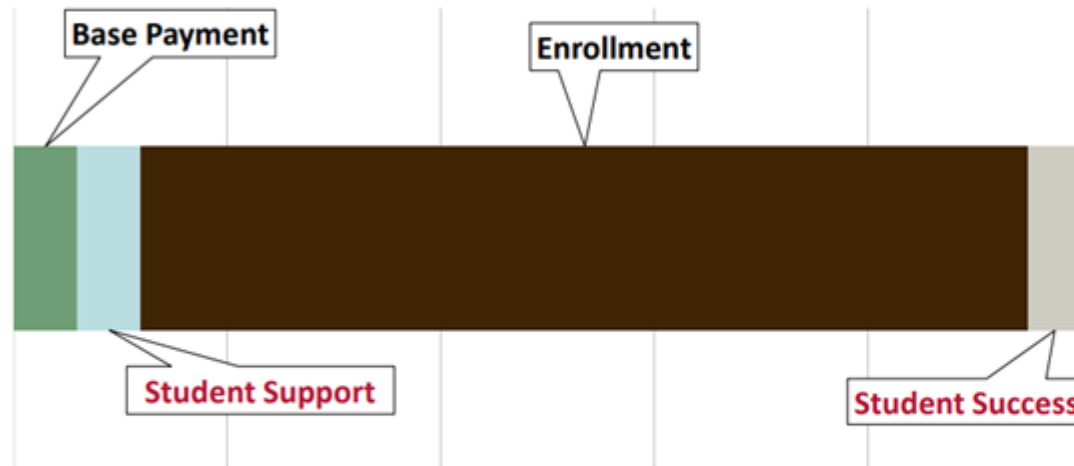
COMMUNITY COLLEGE SUPPORT FUND MODEL (CONTINUED)

- Overview of Calculations



PROPOSED CCSF MODEL

Formula Review Workgroup Proposed Model



- Keep base payment and equalized enrollment components.
- Add a component to provide additional funding for student support.
- Add a component for student success to incentivize progression and completion.

Both components will focus on populations who face the highest barriers to success including low-income, adults, CTE/Workforce Training, and underrepresented students.

PROPOSED CCSF MODEL (CONTINUED)

HECC Staff Recommendations

- Adopt the proposed model. Call it the Student Centered Funding Model (SCFM)
- Focus on four targeted populations. Limit Student centered funding to no more than 10% of total biennial CCSF amount
- Implement the changes over three biennia starting with 2023–25, review every five years, and commit to a stability review process.

“Research suggests that for CC funding systems to be equitable, they must account for the different levels of support needed to provide students from different backgrounds an equal opportunity to succeed.”

Jesse Levin, Bruce Baker, Jason Lee, Drew Atchison, and Robert Kelchen, An Examination of the Costs of Texas Community Colleges, Institute of Education Sciences, October 2022.



PROPOSED CCSF MODEL (CONTINUED)

Timeline

- 2023-25 biennium - \$25 million (3.5% of current CCSF)
- 2025-27 biennium - \$50 million (7% of current CCSF)
- 2027-29 biennium - \$70 million (10% of current CCSF)
- Commit to reviewing the formula every five years

Stability Management

- Replace existing Growth Management Component (GMC) and related biennial quality growth factor
- Implement biennial stability review process
- The use of a manual stability mechanism would be based on circumstance as necessary

PROPOSED CCSF MODEL (CONTINUED)

Student Support

- Based on headcount; using three-year, weighted average
- Additional weighting is included for students from multiple populations (20%, 30%, 40%)
- Students funded are those from priority populations:
 - Low-income (Pell recipient)
 - Adults (Age 25+)
 - Underrepresented (race/ethnicity)
 - CTE/Workforce Training (course based)

Student Success

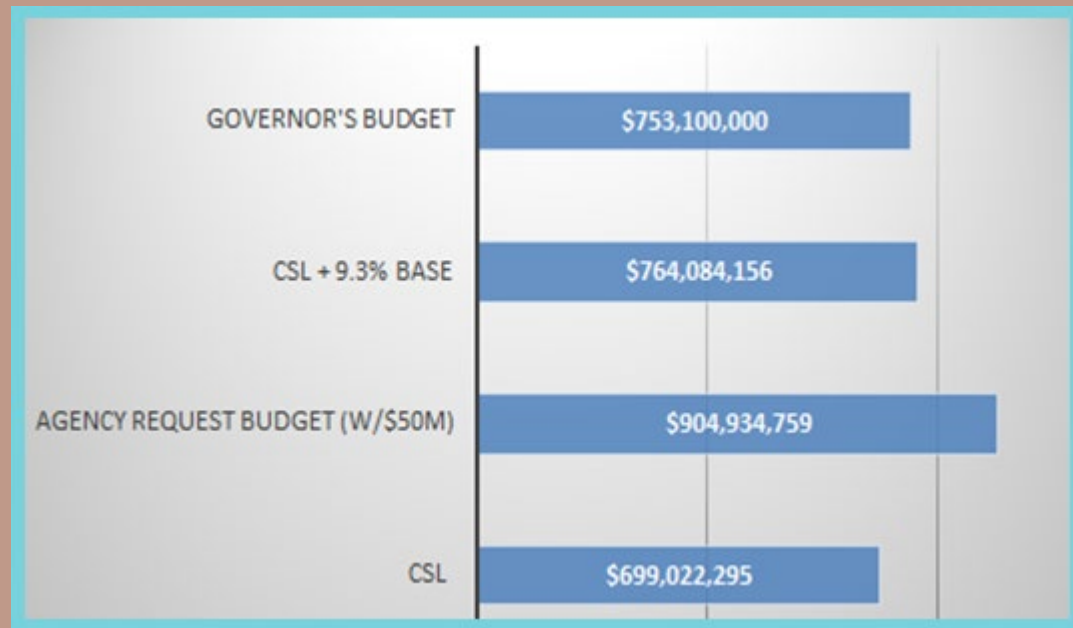
- Includes both progression and completion metrics using three-year, weighted average:
 - Earned 15+ hours
 - Earned 30+ hours
 - Non-credit thresholds
 - Completed college-level Math, English, or Writing course
 - All credential completions
- Additional weight of 50% for completions in priority populations

POTENTIAL OUTCOME OF RECOMMENDATION

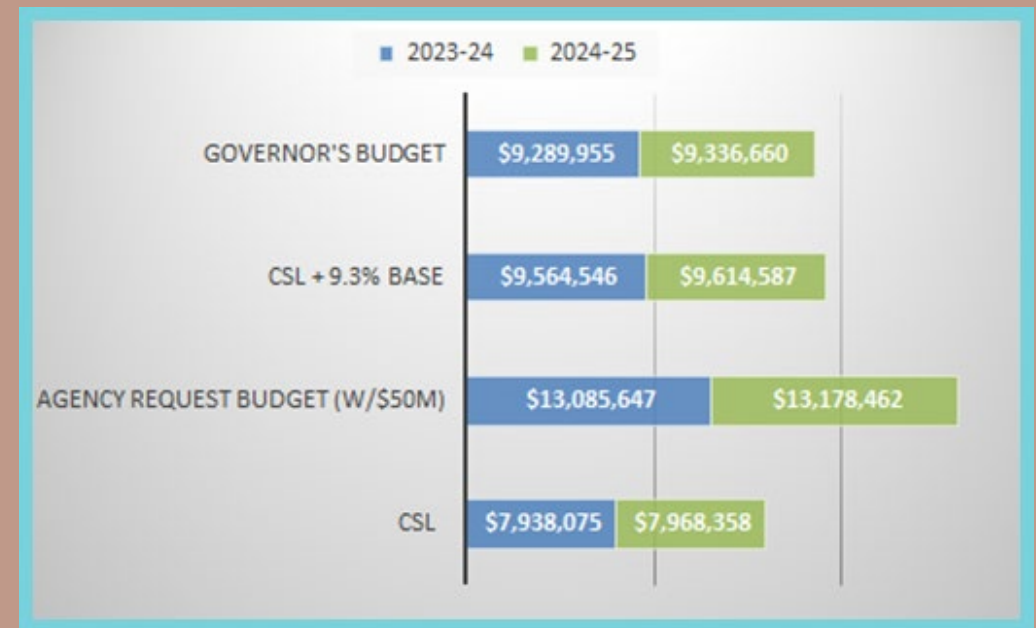
- New name – Change to Student-Centered Funding Model (SCFM)
- Implementation will be fiscal year 2024/25
- Full implementation by 2028/29
- Oregon Administrative Rule will be updated by June 2023
- Growth management component remains
- Technical review every three years

CCSF APPROPRIATION LEVELS

Overall Appropriation

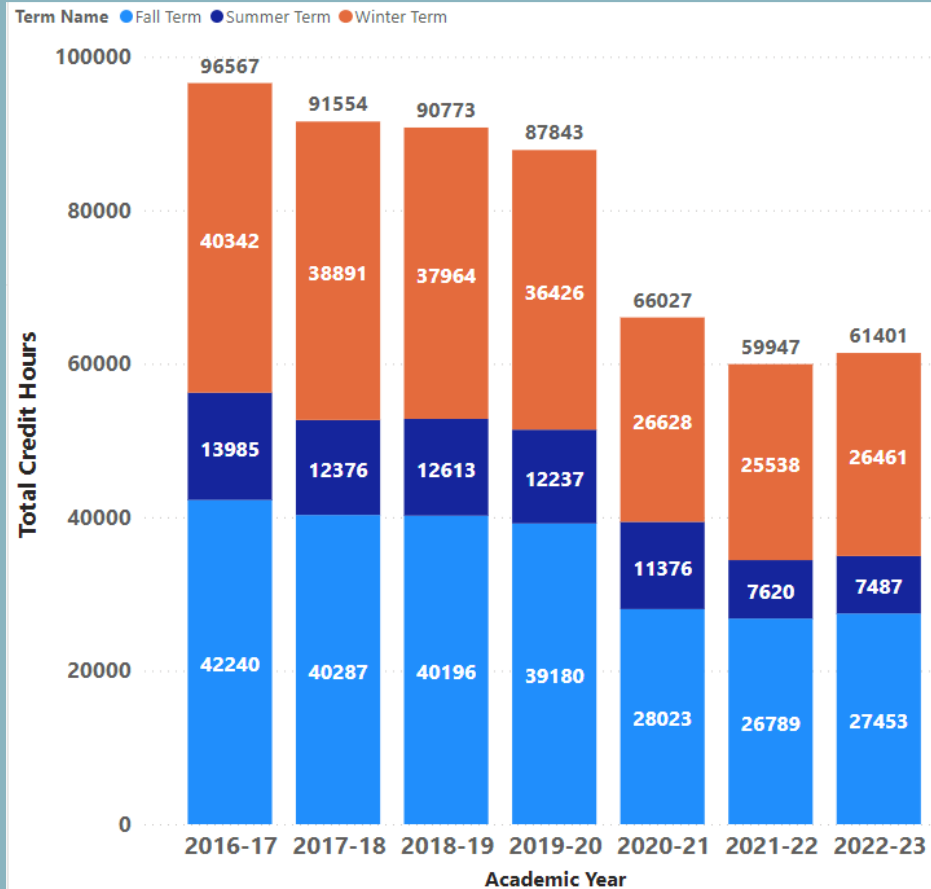


RCC's Share

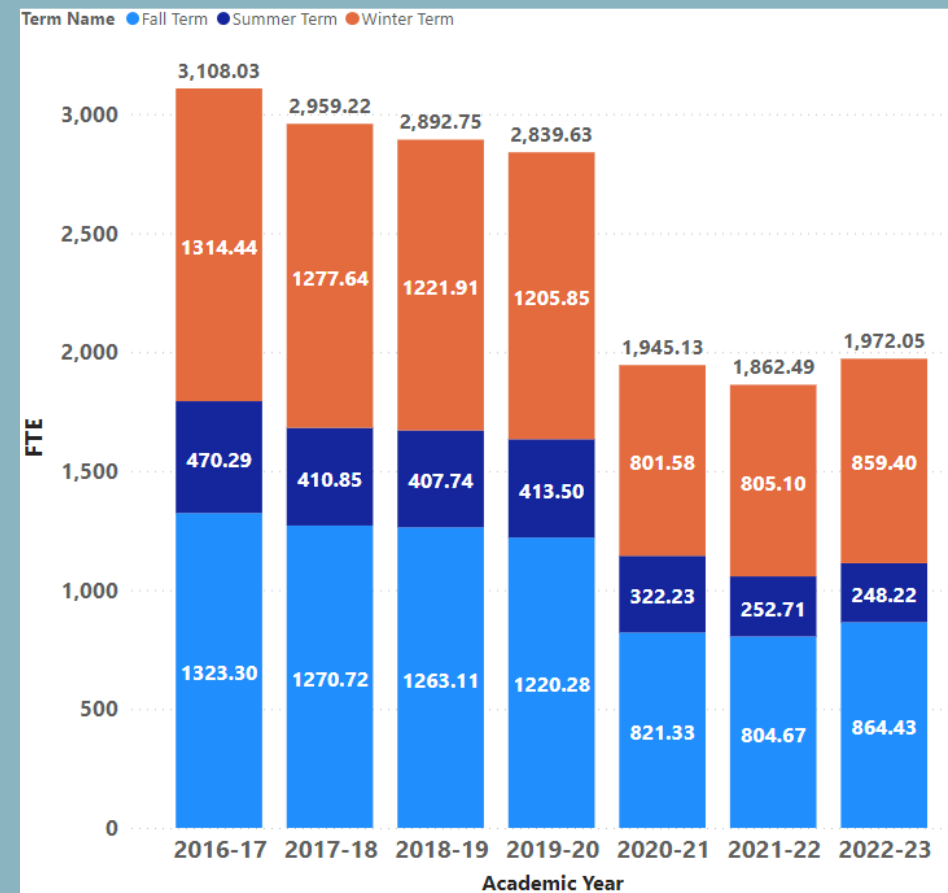


ENROLLMENT TRENDS

General Fund Tuition Bearing Credits



College Wide FTE



GENERAL FUND PROJECTIONS

2/9/2023

\$1 increase in Tuition is equal to	\$	89,145
1% of Tuition is equal to	\$	104,365
1 furlough day savings at 0% is equal to	\$	88,335
1% salary increase is equal to	\$	187,950

Budget Assumptions				
Variables	2023/24	2024/25	2025/26	2026/27
Resources				
Tuition	\$ -	\$ 2.00	\$ 4.00	\$ 4.00
Student Charge	\$ -	\$ -	\$ -	\$ -
Enrollment Change	2.50%	2.50%	0.00%	0.00%
State Operations	\$753.1 M	\$753.1 M	\$753.1 M	\$753.1 M
Property Taxes	3.50%	3.50%	3.50%	3.50%
Requirements				
Adjunct Faculty				
Enrollment Change	1.25%	1.25%	0.00%	0.00%
Salary Schedule SWA adjust	6.50%	2.77%	2.77%	2.77%
Full Time Faculty SWA adjust	6.50%	2.77%	2.77%	2.77%
Full Time Faculty Step	1	1	1	1
Furlough Days	-	-	-	-
Full Time Faculty Professional	6.50%	3.50%	3.50%	3.50%
Furlough Days	-	-	-	-
Exempt	6.50%	4.05%	4.05%	4.05%
Furlough Days	-	-	-	-
Classified	6.50%	4.35%	4.35%	4.35%
Furlough Days	-	-	-	-
PERS/OPSRP Composite Rate for RCC	18.05%	18.67%	22.33%	23.00%
Health Insurance	6.00%	6.00%	6.00%	6.00%
Learn & Earn	6.50%	2.00%	2.00%	2.00%
District M&S	5.00%	5.00%	5.00%	5.00%
Department M&S, Capital increase	3.00%	3.00%	3.00%	3.00%
Department M&S, Capital reduction	0.00%	0.00%	0.00%	0.00%
Contingency (as a % of revenue)	5.00%	5.00%	5.00%	5.00%

GENERAL FUND PROJECTIONS (CONTINUED)

2/9/2023

	FY 2021/22 Unaudited	2022/23 Adopted	FY 2022/23 Projected	FY 2023/24 Projected	FY 2024/25 Projected	FY 2025/26 Projected	FY 2026/27 Projected
Resources							
Beginning Fund Balance	5,819,913	6,637,970	11,973,241	10,595,750	3,201,288	1,000,000	1,000,000
Revenue							
State Operations	11,152,995	9,995,003	9,746,061	9,289,955	9,336,660	8,800,761	8,417,639
Property Taxes	15,779,211	16,255,982	16,420,441	16,995,156	17,589,986	18,205,636	18,842,833
Tuition	9,774,207	9,883,270	10,181,910	10,550,538	11,107,499	11,471,438	11,835,377
Fees	1,691,515	1,894,717	1,979,325	2,279,623	2,414,845	2,414,845	2,414,845
Other	641,879	5,984,000	1,538,627	1,344,422	1,192,723	973,504	873,889
Other - HEERF	943,832	0	0	0	0	0	0
Transfers In	218,928	985,000	385,000	485,000	3,962,914	5,996,098	185,000
Total Revenue	\$40,202,567	\$44,997,972	\$40,251,364	\$40,944,694	\$45,604,627	\$47,862,282	\$42,569,584
Total Resources	\$46,022,480	\$51,635,942	\$52,224,605	\$51,540,444	\$48,805,915	\$48,862,282	\$43,569,584
Requirements							
Expenditures							
Personnel Costs	31,404,216	34,709,860	33,107,890	35,543,166	37,007,589	39,129,690	40,726,569
Materials and Services (M&S)	6,567,348	9,947,173	6,391,371	10,388,690	10,850,608	11,333,896	11,839,571
Capital	124,312	107,706	134,416	110,937	114,265	117,693	121,224
Transfers Out	1,565,555	1,933,590	1,995,178	1,513,835	1,564,142	1,581,873	1,600,136
Proposed Adjustments							
Proposed Adjustments				782,529	923,205	506,522	501,503
Total Expenditures	\$39,661,431	\$46,698,329	\$41,628,855	\$48,339,157	\$50,459,809	\$52,669,674	\$54,789,003
Contingency	0	4,937,613	0	1,000,000	1,000,000	1,000,000	1,000,000
Total Requirements	\$39,661,431	\$51,635,942	\$41,628,855	\$49,339,157	\$51,459,809	\$53,669,674	\$55,789,003
Needed to Balance	\$6,361,049	\$0	\$10,595,750	\$2,201,288	(\$2,653,894)	(\$4,807,392)	(\$12,219,419)
One Time Money			200,000	300,000	3,777,914	5,811,098	-
Proposed Cuts				-	-	-	-