

Monthly Financial Data December 31, 2017

Prepared for: RCC Board of Education Rogue Community College 3345 Redwood Highway Grants Pass, OR 97527

Rogue Community College Executive Financial Summary For the Period July 1, 2017 through December 31, 2017

Budget

The 2017/18 annual budget was adopted and associated property tax levies were imposed by the Board of Education June 20, 2017 (Board Resolutions B89-16/17 and B90-16/17, respectively). The 2018/19 proposed budget will be presented to the Budget Committee on May 15, 2018. The College's Budget Advisory Team (BAT) will be reconvening in January, with college wide budget forums beginning in February. Budget information throughout the budget season will be available at https://web.roguecc.edu/budget-and-financial-services/current-year-budget.

Audit

The College received an unmodified (clean) audit opinion for 2016/17. The 2016/17 Comprehensive Annual Financial Report (CAFR) was submitted to the Government Finance Officers Association (GFOA) for consideration to receive the Certificate of Achievement for Excellence in Financial Reporting. A copy of the CAFR is available at https://web.roguecc.edu/audit.

Investments

The College is maximizing its investment returns by placing the maximum amount allowed in the Oregon Local Government Investment Pool (LGIP). The annualized yield for the LGIP in November was 1.55%. Effective December 18th the rate increased to 1.70%. The College has placed the remainder of the funds in Insured Cash Sweeps (ICS) with an annualized yield of .01%.

General Fund

Tuition and Fee Revenue

The adopted tuition and fee budget of \$13.08 million was developed assuming a 2% reduction in FTE when compared to the prior year. Tuition and fee revenue through winter term is \$8.8 million, or 67.5%, of the adopted budget. This is 6.3% less than expected. Overall, general fund tuition revenue is projected to be \$12.4 million, \$649,000 less than the original budget.

State Appropriations

The state appropriations budget of \$8.59 million was developed using a community college support fund (CCSF) of \$550 million. The final allocation for the biennium is \$570 million, increasing the expected reimbursement to the College by \$829,000. The College's percentage of the overall state appropriation is 3.34%, down from 3.45% in the prior year.

Property Taxes

The 2017/18 imposed property tax levies for RCC total \$13.9 million, a 4.74% increase from prior year. The College has received 86.4% or \$12 million of the imposed levies. The College has also received \$289,000 from prior year levies. Overall, property tax revenue is projected to be \$13.24 million, slightly higher than the original budget of \$13.14 million.

Expenses

Expenses by function by type are presented on page 4. The College has spent 42.83% of original budget as of December 31st. Overall expenses are not expected to exceed budget.

Fund Balance

The 2017/18 adopted beginning fund balance is \$3.07 million. The ending fund balance for 2016/17 is \$3.4 million. This equates to an increase of \$346,000 in beginning fund balance.

The 2017/18 projected ending fund balance is projected to be \$4.77 million, \$1.36 million more than beginning fund balance.

Rogue Community College Executive Financial Summary For the Period July 1, 2017 through December 31, 2017

College Services Fund

Tuition and Fee Revenue

The adopted tuition and fee budget of \$1.4 million was developed assuming a 2% reduction in FTE when compared to the prior year. Fees include college service fee, materials fees, drop/add/late/transcript fees, and installment tuition fees. Tuition and fee revenue through winter term is \$910,000, or 64.5% of the adopted budget. This is 9.1% less than expected. Overall, college services fee revenue is projected to be \$1.3 million, \$97,000 less than the original budget.

Expenses

Expenses by function by type are presented on page 5. The College has spent 12.12% of original budget as of December 31st. Overall expenses are not expected to exceed budget.

Fund Balance

The 2017/18 adopted beginning fund balance is \$5.10 million. The ending fund balance for 2016/17 is \$5.07 million. This equates to a decrease of \$31,000 in beginning fund balance.

The 2017/18 ending fund balance is projected at \$3.82 million, \$1.26 million less than beginning fund balance. The sharp reduction in ending fund balance is based upon an accounting change implemented in the prior year.

Self-Support Fund

Tuition and Fee Revenue

The adopted tuition and fee budget for the Self-Support Fund is \$704,000. Tuition and fee revenue through winter term is \$529,000, or 75.3% of the adopted budget. This is 1.2% less than expected. Overall, self-support tuition revenue is projected to be \$697,000, \$6,600 less than the original budget.

Expenses

Expenses by function by type are presented on page 6. The College has spent 38.72% of original budget as of December 31st. Overall expenses are not expected to exceed revenue for the fiscal year.

Fund Balance

The 2017/18 adopted beginning fund balance is \$115,000. The ending fund balance for 2016/17 is \$108,000. This equates to a decrease of \$7,000 in beginning fund balance.

The 2017/18 ending fund balance is projected at \$180,000.

Entrepreneurial Fund

Tuition and Fee Revenue

The adopted tuition and fee revenue related to Allied Health is \$880,000. Tuition and fee revenue through winter term is \$765,000, or 86.9% of the adopted budget. This is 14.4% more than expected. Overall, entrepreneurial tuition revenue related to Allied Health is projected to be \$976,000, \$96,000 more than the original budget.

Tuition and fee budget related to entrepreneurial activity is equal to \$200,000. At this time we do not anticipate tuition and fees for entrepreneurial actives to be recorded in this fund.

Expenses

Expenses by function by type are presented on page 7. The College has spent 22.18% of the total fund original budget as of December 31st. Of this amount, Allied Health has spent 33.9% of its original budget, while the

Rogue Community College Executive Financial Summary For the Period July 1, 2017 through December 31, 2017

Entrepreneurial Fund (continued)

entrepreneurial activity has spent 8.75% of its original budget. Overall expenses are not expected to exceed revenue for the fiscal year.

Fund Balance

The total 2017/18 adopted beginning fund balance is \$712,000. The total ending fund balance for 2016/17 is \$730,000. Of this amount, Allied Health is \$234,000, while the balance related to entrepreneurial activity is \$496,000.

The total 2017/18 ending fund balance is projected at \$800,000. Of this amount, the Allied Health ending fund balance is projected to be \$418,000, while the ending fund balance related to entrepreneurial activity is projected to be \$382,000.

Technology and Equipment Fund

Tuition and Fee Revenue

The adopted tuition and fee budget for the Technology and Equipment Fund is \$1.1 million. Tuition and fee revenue through winter term is \$756,000, or 69% of the adopted budget. This is 4.2% less than expected. Overall, technology and equipment fee revenue is projected to be \$1.06 million, \$39,000 less than the original budget.

Expenses

Expenses by function by type are presented on page 8. The College has spent 26.23% of original budget as of December 31st. Overall expenses are not expected to exceed revenue for the fiscal year.

Fund Balance

The 2017/18 adopted beginning fund balance is \$586,000. The ending fund balance for 2016/17 is \$717,000.

The 2017/18 ending fund balance is projected at \$613,000.

Contract and Grant Fund

Following is the new grant(s) reflected in the current month financial statement:

\$100,000 – Grant from the Oregon Department of Veterans' Affairs. The grant funds are to augment existing campus programs that help veterans successfully transition from military service to college life, succeed in college and complete educational goals, and transition from college to the workforce in the community.

For a list of active grants please visit: http://web.roguecc.edu/budget-and-financial-services/contract-grant-accounting

PERS Fund

The College is experiencing larger than expected prior PERS adjustments. When a PERS employee files with PERS for benefits a review of their specific file is conducted. When PERS identifies an appropriate contribution(s) was missed, the responsible employer(s) is billed. This results in the responsible employer paying PERS the missed contributions plus compounded earnings. The College's typical experience for prior PERS adjustments is under \$50,000 a year. This year we are aware of three prior PERS adjustments totaling an estimated \$90,000.

GENERAL FUND

	Budgeted Ar	nounts	December 31, 2017	June 30, 2018	Better (Worse)
	Original	Current	Actual	Projected	vs Original Budget
Revenues:				.,	
State Sources	8,585,736	8,585,736	4,887,567	9,420,197	834,461
Local Sources	13,159,371	13,159,371	12,210,044	13,240,679	81,308
Tuition and Fees	13,079,141	13,079,141	8,591,111	12,430,063	(649,078)
Other Revenue Sources Total Revenues	376,000 35,200,248	376,000 35,200,248	257,323 25,946,045	376,000 35,466,939	266,691
Total Revenues	55,200,248	35,200,246	25,946,045	35,466,333	200,091
Expenditures:					
Instruction					
Personnel	11,268,273	11,268,273	4,425,192	11,010,751	257,522
Other Personnel	3,688,475	3,688,475	1,632,707	3,420,074	268,401
Materials and Services	471,480	471,480	208,215	410,604	60,876
Capital Total Instruction	4,148 15,432,376	4,148 15,432,376	744 6,266,858	2,927 14,844,355	1,221 588,021
Instructional Support	13,432,370	13,432,370	0,200,636	14,644,333	366,021
Personnel	2,181,987	2,181,987	1,086,623	2,087,271	94,716
Other Personnel	1,149,218	1,149,218	555,816	1,065,592	83,626
Materials and Services	290,248	285,748	163,269	252,668	37,581
Capital	33,257	33,257	9,748	23,464	9,793
Total Instructional Support	3,654,710	3,650,210	1,815,455	3,428,995	225,715
Student Services					
Personnel	3,064,661	3,064,661	1,410,337	2,941,456	123,205
Other Personnel	1,950,561	1,950,561	830,056	1,808,624	141,937
Materials and Services	702,026	713,506	188,213	607,807	94,219
Capital Total Student Services	5,717,248	5,728,728	2,428,605	5,357,886	359,362
Community Services	5,/1/,246	5,720,720	2,428,003	5,557,000	339,302
Personnel	107,191	107,191	36,840	102,256	4,935
Other Personnel	76,842	76,842	23,900	71,250	5,592
Materials and Services	11,370	11,370	2,064	9,910	1,460
Capital	-	-	-	-	-
Total Community Services	195,403	195,403	62,804	183,416	11,987
College Support Services					
Personnel	3,297,317	3,297,317	1,475,034	3,153,028	144,289
Other Personnel	1,760,563	1,760,563	768,425	1,632,451	128,112
Materials and Services	2,858,443	2,851,463	1,043,899	2,462,441	396,002
Capital	16,541	16,541	23,761	11,670	4,871
Total College Support Services Plant Operations/Maintenance	7,932,864	7,925,884	3,311,119	7,259,592	673,272
Personnel	1,024,974	1,024,974	454,043	977,784	47,190
Other Personnel	685,491	685,491	276,603	635,610	49,881
Materials and Services	1,462,007	1,451,855	561,819	1,259,863	202,144
Capital	10,333	20,485	20,485	7,290	3,043
Total Plant Ops/Maintenance	3,182,805	3,182,805	1,312,951	2,880,547	302,258
Contingency	2,010,770	2,001,576			2,010,770
Total Expenditures	38,126,176	38,116,982	15,197,792	33,954,792	4,171,384
Revenues Over (Under) Expenditures:					
Other Financing Sources (Uses):					
Transfers In	2,427,322	2,427,322	750,000	2,427,322	-
Transfers Out	(2,567,380)	(2,576,574)	(2,230,270)	(2,576,574)	(9,194)
Total Other Financing Sources (Uses):	(140,058)	(149,252)	(1,480,270)	(149,252)	(9,194)
Revenues and Other Sources Over (Under)					
Expenditures and Other Uses:	(3,065,986)	(3,065,986)	9,267,984	1,362,895	4,428,881
'	2 005 000	3.005.000	2 411 007	2 411 007	245 011
Fund Balance, Beginning of Year	3,065,986	3,065,986	3,411,897	3,411,897	345,911
Fund Balance December 31, 2017		-	12,679,881	4,774,793	4,774,793
Tuition and Fee Revenue by Term					
	Summer	Fall	Winter	Spring	Total
Projected			-	3,603,393	3,603,393
Actual as of 1/18/18	1,113,895	3,934,693	3,778,082		8,826,670
Current Projection	1,113,895	3,934,693	3,778,082	3,603,393	12,430,063
Original Budget	1,307,915	4,185,325	3,923,742	3,662,159	13,079,141
Better(worse)	(194,020)	(250,632)	(145,660)	(58,766)	(649,078)

ROGUE COMMUNITY COLLEGE COLLEGE SERVICES FUND

	Budgeted Ar	nounts	December 31, 2017	June 30, 2018	Better (Worse)
	Original	Current	Actual	Projected	vs Original Budget
Revenues:					
Tuition and Fees	1,410,135	1,410,135	755,485	1,313,619	(96,516)
Total Revenues	1,410,135	1,410,135	755,485	1,313,619	(96,516)
Expenditures:					
College Support Services					
Materials and Services	246,629	248,213	24,543	69,629	177,000
Total College Support Services	246,629	248,213	24,543	69,629	177,000
Plant Operations and Maintenance					
Materials and Services	141,986	141,986	72,493	154,051	(12,065)
Total Plant Ops/Maintenance	141,986	141,986	72,493	154,051	(12,065)
Contingency	250,000	248,416	-	-	250,000
Reserved for Future Expenditures	3,530,082	3,530,082	-	_	3,530,082
Total Expenditures	4,168,697	4,168,697	97,037	223,680	3,945,017
Revenues Over (Under) Expenditures: Other Financing Sources (Uses): Transfers In	_	-	_	_	<u>-</u>
Transfers Out	(2,345,068)	(2,345,068)	(692,464)	(2,345,068)	-
Total Other Financing Sources (Uses):	(2,345,068)	(2,345,068)	(692,464)	(2,345,068)	-
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(5,103,630)	(5,103,630)	(34,016)	(1,255,129)	3,848,501
Fund Balance, Beginning of Year	5,103,630	5,103,630	5,072,711	5,072,711	(30,919)
Fund Balance December 31, 2017	<u> </u>	-	5,038,695	3,817,583	3,817,583
T 22					
Tuition and Fee Revenue by Term	Summer	Fall	Winter	Spring	Total
Projected	-	- Tall	18,000	403,650	421,650
Actual as of 1/18/18	123,602	403,079	365,288	403,030	891,969
Current Projection	123,602	403,079	383,288	403,650	1,313,619
Original Budget	169,216	423,040	408,939	408,939	1,410,134

SELF-SUPPORT FUND

	Budgeted An	nounts	December 31, 2017	June 30, 2018	Better (Worse)
	Original	Current	Actual	Projected	vs Original Budget
Revenues:					
State Sources	164,640	164,640	(21,106)	146,608	(18,032)
Tuition and Fees	703,579	703,579	426,743	696,932	(6,647)
Other Revenue Sources	100,000	100,000	-	· -	(100,000)
Total Revenues	968,219	968,219	405,637	843,540	(124,679)
Expenditures:					
Instruction					
Personnel	323,103	318,362	138,689	299,089	24,014
Other Personnel	77,172	77,172	25,695	55,485	21,687
Materials and Services	140,985	145,943	84,641	142,726	(1,741)
Capital	25,500	25,283	15,219	23,000	2,500
Total Instruction	566,760	566,760	264,244	520,300	46,460
Instructional Support	300,700	300,700	204,244	320,300	40,400
Personnel	380,585	380,585	173,598	341,460	39,125
	•	•	•	·	24,197
Other Personnel	229,521	229,521	104,387	205,324	•
Materials and Services	87,814	87,814	18,910	37,626	50,188
Total Instructional Support	697,920	697,920	296,895	584,409	113,511
Student Services					
Materials and Services					
Total Student Services	-	-	=	-	=
Contingency	159,645	159,645	-	-	159,645
Total Expenditures	1,424,325	1,424,325	561,139	1,104,709	319,616
Revenues Over (Under) Expenditures:					
Other Financing Sources (Uses):					
Transfers In	366,106	366,106	273,700	357,685	8,421
Transfers Out	(25,000)	(25,000)	-	(25,000)	-
Total Other Financing Sources (Uses):	341,106	341,106	273,700	332,685	8,421
		,	 _		· · · · · · · · · · · · · · · · · · ·
Revenues and Other Sources Over (Under)	(115,000)	(115,000)	118,198	71,516	186,516
Expenditures and Other Uses:	(113,000)	(113,000)	110,130	71,510	100,510
Fund Balance, Beginning of Year	115,000	115,000	108,024	108,024	(6,976)
Fund Balance December 31, 2017		-	226,222	179,540	179,540
Tuition and Fee Revenue by Term					
	Summer	Fall	Winter	Spring	Total
Projected	-	-	59,395	167,501	226,896
Actual as of 1/18/18	149,095	182,451	138,490		470,036
Current Projection	149,095	182,451	197,885	167,501	696,932
Original Budget	178,217	181,903	175,958	167,501	703,579
Better(worse)	(29,122)	548	21,927		(6,647)
better(worse)	(29,122)	548	21,927	-	(6,

ROGUE COMMUNITY COLLEGE ENTREPRENEURIAL FUND

	Budgeted Amounts December 31, 2017		June 30, 2018	Better (Worse)	
Original	Current	Actual	Projected	vs Original Budget	
<u> </u>					
1,083,636	1,083,636	756,372	976,437	(107,199)	
-	-			-	
1,083,636	1,083,636	756,372	976,437	(107,199)	
•	•	192,652	•	38,075	
·		· · · · · · · · · · · · · · · · · · ·		9,143	
263,758	263,758	39,256	86,250	177,508	
 _		-		-	
771,977	771,977	276,596	547,251	224,726	
•		· · · · · · · · · · · · · · · · · · ·		-	
•				-	
				256,903	
438,958	438,958	93,674	182,055	256,903	
-	-	-	•	(58,710)	
-	-	-	·	(49,267)	
	117,500	3,468		87,565	
117,500	117,500	3,468	137,912	(20,412)	
100,000	100,000	-	-	100,000	
100,000	100,000	-	-	100,000	
80,798	80,798	42,500	85,000	(4,202)	
37,760	37,760	17,903	35,806	1,954	
100,000	100,000	-	85,000	15,000	
218,558	218,558	60,403	205,806	12,752	
25,000	25,000	-	-	25,000	
25,000	25,000	=	-	25,000	
290,309	290,309	-	-	290,309	
1,962,302	1,962,302	434,141	1,073,025	889,277	
250,000	250,000	250,000	250,000	-	
(83,250)	(83,250)	(19,500)	(83,250)		
166,750	166,750	230,500	166,750	-	
4	,		_	_	
(711,916)	(711,916)	552,731	70,162	782,078	
711,916	711,916	730,059	730,059	18,142	
-	_	1,282,790	800,221	800,221	
	412,036 96,183 263,758 - 771,977 68,753 51,677 318,528 438,958 - 117,500 117,500 117,500 100,000 100,000 100,000 218,558 25,000 25,000 290,309 1,962,302	412,036	412,036	412,036 412,036 192,652 373,961 96,183 96,183 44,689 87,040 263,758 263,758 39,256 86,250 - - - - 771,977 771,977 276,596 547,251 68,753 68,753 34,359 68,753 51,677 51,677 23,981 51,677 318,528 318,528 35,334 61,625 438,958 438,958 93,674 182,055 - - - 58,710 - - - 49,267 117,500 117,500 3,468 29,935 117,500 117,500 3,468 137,912 100,000 100,000 - - 100,000 100,000 - - 37,760 37,760 17,903 35,806 25,000 25,000 - - 25,000 25,000 - - 25,000 25,000 - - 250,000 250,000 250,000	

ROGUE COMMUNITY COLLEGE TECHNOLOGY AND EQUIPMENT FUND STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE MONTH ENDED DECEMBER 31, 2017

	Budgeted Ar	nounts	December 31, 2017	June 30, 2018	Better (Worse)
	Original	Current	Actual	Projected	vs Original Budget
Revenues:					
Tuition and Fees	1,096,521	1,096,521	736,468	1,057,799	(38,722)
Other Revenue Sources	50,000	50,000	· -		(50,000)
Total Revenues	1,146,521	1,146,521	736,468	1,057,799	(88,722)
Expenditures:					
Instruction					
Materials and Services	469,665	397,696	18,033	234,883	234,782
Capital	109,979	112,511	-	33,590	76,389
Total Instruction	579,644	510,207	18,033	268,473	311,171
Instructional Support		·		•	
Personnel	205,829	226,516	92,290	210,779	(4,950)
Other Personnel	84,036	84,036	38,146	84,036	-
Materials and Services	174,276	174,276	146,771	167,927	6,349
Capital	45,000	45,000	7,834	37,968	7,032
Total Instructional Support	509,141	529,828	285,040	500,710	8,431
Student Services	303)1.1	323,020	200,010	500). 10	0,101
Materials and Services	2,500	2,500	_	1,621	879
Capital	5,580	5,580	_	-	5,580
Total Student Services	8,080	8,080		1,621	6,459
College Support Services	8,000	8,080		1,021	0,433
Materials and Services	1,213,560	1,314,455	366,172	1,203,416	10,144
Capital			300,172		•
	57,504 1,271,064	57,504 1,371,959	200 172	18,592	38,912 49,056
Total College Support Services	1,2/1,004	1,3/1,959	366,172	1,222,008	49,056
Plant Operations and Maintenance	20.445	20.445	0.500	20.000	10 115
Capital	30,415	30,415	8,500	20,000	10,415
Total Plant Ops/Maintenance	30,415	30,415	8,500	20,000	10,415
Contingency	185,042	132,897	-	-	185,042
Total Expenditures	2,583,386	2,583,386	677,745	2,012,812	570,574
Revenues Over (Under) Expenditures:					
Other Financing Sources (Uses):					
Transfers In	850,588	850,588	825,588	850,588	_
Transfers Out	-	-	-	-	_
Total Other Financing Sources (Uses):	850,588	850,588	825,588	850,588	-
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(586,277)	(586,277)	884,311	(104,425)	481,852
Fund Balance, Beginning of Year	586,277	586,277	717,067	717,067	130,790
Fund Balance December 31, 2017			1,601,378	612,642	612,642
Tuition and Fee Revenue by Term					
	Summer	Fall	Winter	Spring	Total
Projected				301,614	301,614
Actual as of 1/18/18	126,160	317,745	312,280		756,185
Current Projection	126,160	317,745	312,280	301,614	1,057,799
	404 = 00	200 000	222 252	00=000	4 000 = 04

The principal revenues are the \$5 per credit and the \$5 per non-credit course technology fee, the distance education fee, host provider service fees and transfers from the General Fund and College Services Fund. The principal expenditures are upgrades/replacements for equipment, software maintenance and distance delivery services.

328,956

(11,211)

328,956

(16,676)

307,026

(5,412)

1,096,521

(38,722)

131,583

(5,423)

Original Budget

Better(worse)

ROGUE COMMUNITY COLLEGE CAPITAL IMPROVEMENT FUND - MAINTENANCE STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE MONTH ENDED DECEMBER 31, 2017

	Budgeted Amounts		December 31, 2017	
	Original	Current	Actual	
Revenues:				
Other Revenue Sources	15,000	15,000	32,222	
Total Revenues	15,000	15,000	32,222	
Expenditures:				
Plant Operations and Maintenance				
Materials and Services	2,005,395	1,977,065	334,642	
Capital	189,829	297,152	78,242	
Total Plant Ops/Maintenance	2,195,224	2,274,217	412,884	
Facilities Acquisition and Construction				
Materials and Services	386,048	386,048	-	
Capital	692,242	692,242		
Total Facilities Acq/Construction	1,078,290	1,078,290	-	
Contingency	211,001	132,008	-	
Total Expenditures	3,484,515	3,484,515	412,884	
Revenues Over (Under) Expenditures: Other Financing Sources (Uses):				
Transfers In Transfers Out	725,944 -	725,944 -	626,684	
Total Other Financing Sources (Uses):	725,944	725,944	626,684	
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(2,743,571)	(2,743,571)	246,022	
Fund Balance, Beginning of Year	2,743,571	2,743,571	2,775,817	
Fund Balance December 31, 2017	-	-	3,021,839	

ROGUE COMMUNITY COLLEGE CAPITAL IMPROVEMENT FUND - COPs & Bonds STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE MONTH ENDED DECEMBER 31, 2017

	Budgeted Amounts		December 31, 2017	
	Original	Current	Actual	
Revenues:				
Other Revenue Sources	-	-	172,958	
Total Revenues		-	172,958	
Expenditures:				
Facilities Acquisition and Construction				
Personnel	74,537	74,537	37,793	
Other Personnel	35,708	35,708	16,747	
Materials and Services	-	136,463	52,081	
Capital	14,889,755	14,753,292		
Total Facilities Acq/Construction	15,000,000	15,000,000	106,622	
Contingency	-	-	-	
Reserved for Future Expenditures	8,071,988	8,071,988	-	
Total Expenditures	23,071,988	23,071,988	106,622	
Revenues Over (Under) Expenditures:				
Other Financing Sources (Uses):				
Transfers In	-	-	-	
Transfers Out				
Total Other Financing Sources (Uses):				
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(23,071,988)	(23,071,988)	66,336	
Fund Balance, Beginning of Year	23,071,988	23,071,988	22,897,422	
Fund Balance, December 31, 2017	-	-	22,963,757	

CAPITAL IMPROVEMENT FUND - STATE & LOCAL FUNDS STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE MONTH ENDED DECEMBER 31, 2017

	Budgeted Amounts		December 31, 2017	
	Original	Current	Actual	
Revenues:				
State Sources	14,000,000	14,000,000	-	
Local Sources	19,100	19,100		
Total Revenues	14,019,100	14,019,100		
Expenditures:				
Plant Operations and Maintenance				
Materials and Services	<u> </u>	-		
Total Plant Ops/Maintenance	-	-	-	
Facilities Acquisition and Construction				
Materials and Services	247,100	247,100	-	
Capital	14,000,000	14,000,000	-	
Total Facilities Acq/Construction	14,247,100	14,247,100	-	
Contingency	-	-	-	
Total Expenditures	14,247,100	14,247,100	-	
Revenues Over (Under) Expenditures:				
Other Financing Sources (Uses):				
Transfers In	-	-	-	
Transfers Out	<u> </u>	-		
Total Other Financing Sources (Uses):	<u> </u>			
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(228,000)	(228,000)	-	
Fund Balance, Beginning of Year	228,000	228,000	213,031	
Fund Balance, December 31, 2017		-	213,031	

ROGUE COMMUNITY COLLEGE DEBT SERVICE FUND - OTHER

	Budgeted Ar	December 31, 2017	
	Original	Current	Actual
Revenues:			·
Other Revenue Sources			9
Total Revenues			9
Expenditures:			
College Support Services			
Materials and Services	788,396	788,396	394,319
Capital	922,852	922,852	8,805
Total College Support Services	1,711,248	1,711,248	403,124
Contingency	34,240	34,240	-
Total Expenditures	1,745,488	1,745,488	403,124
Revenues Over (Under) Expenditures: Other Financing Sources (Uses):			
Transfers In Transfers Out	1,711,248 -	1,711,248 -	403,115 -
Total Other Financing Sources (Uses):	1,711,248	1,711,248	403,115
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(34,240)	(34,240)	(0)
Fund Balance, Beginning of Year	34,240	34,240	34,245
Fund Balance December 31, 2017		-	34,245

DEBT SERVICE FUND - GENERAL OBLIGATION BONDS

	Budgeted Amounts		December 31, 2017	
	Original	Current	Actual	
Revenues:				
Local Sources	3,274,463	3,274,463	3,051,789	
Other Revenue Sources	30,619	30,619	12,864	
Total Revenues	3,305,082	3,305,082	3,064,653	
Expenditures:				
College Support Services				
Materials and Services	1,248,900	1,248,900	624,450	
Capital	2,030,000	2,030,000		
Total College Support Services	3,278,900	3,278,900	624,450	
Contingency	-	-	-	
Unappropriated Ending Fund Balance	406,544	406,544	-	
Total Expenditures	3,685,444	3,685,444	624,450	
Revenues Over (Under) Expenditures:				
Other Financing Sources (Uses):				
Transfers In	-	-	-	
Transfers Out	<u> </u>			
Total Other Financing Sources (Uses):		<u>-</u>		
Revenues and Other Sources Over (Under)	(380,362)	(380,362)	2,440,203	
Expenditures and Other Uses:	(300,302)	(300,302)	2,440,203	
Fund Balance, Beginning of Year	380,362	380,362	410,635	
Fund Balance December 31, 2017		-	2,850,838	

ROGUE COMMUNITY COLLEGE CONTRACT AND GRANT FUND

	Budgeted Amounts		December 31, 2017	
-	Original	Current	Actual	
Revenues:				
Federal Sources	7,973,684	7,534,419	1,722,968	
State Sources	322,304	322,304	(97,715)	
Local Sources	15,000	15,000	1,500	
Tuition and Fees	227,431	227,431	190,516	
Other Revenue Sources	409,241	389,451	173,771	
Total Revenues	8,947,660	8,488,605	1,991,041	
Expenditures:				
Instruction				
Personnel	503,298	425,150	170,093	
Other Personnel	165,224	150,872	59,314	
Materials and Services	731,396	832,996	82,825	
Capital	10,000	10,000	-	
Total Instruction	1,409,918	1,419,018	312,232	
Instructional Support	, ,	. ,	,	
Personnel	534,997	534,483	261,448	
Other Personnel	289,691	287,609	130,683	
Materials and Services	1,555,817	1,538,913	149,677	
Capital	-,,-	-,,	-	
Total Instructional Support	2,380,505	2,361,005	541,809	
Student Services	_,555,555	2,002,000	3 . 2,003	
Personnel	1,124,359	1,139,000	425,389	
Other Personnel	414,275	417,340	124,386	
Materials and Services	2,244,625	2,229,919	890,715	
Total Student Services	3,783,259	3,786,259	1,440,490	
Community Services	3,703,233	3,700,233	1,440,430	
Materials and Services	5,000	5,000	_	
Total Community Services	5,000	5,000		
College Support Services	3,000	3,000	_	
Personnel	EO 412	EO 412	24.762	
	50,413 29,945	50,413	24,762	
Other Personnel	·	29,945	15,362	
Materials and Services	9,000	9,000	30	
Total College Support Services	89,358	89,358	40,154	
Plant Operations and Maintenance	F 000	12.400	2 400	
Materials and Services	5,000	12,400	3,400	
Total Plant Ops/Maintenance	5,000	12,400	3,400	
Facilities Acquisition and Construction	4 246 070	4 246 070		
Materials and Services	1,246,870	1,246,870		
Total Facilities Acq/Construction	1,246,870	1,246,870	-	
Contingency	586,325	586,325	-	
Total Expenditures	9,506,235	9,506,235	2,338,086	
Revenues Over (Under) Expenditures:				
Other Financing Sources (Uses):				
Transfers In			_	
Transfers Out			_	
Total Other Financing Sources (Uses):				
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(558,575)	(1,017,630)	(347,045)	
Fund Balance, Beginning of Year	558,575	1,017,630	1,017,630	
Fund Balance December 31, 2017	<u> </u>		670,585	
=			3, 0,000	

ROGUE COMMUNITY COLLEGE FINANCIAL AID FUND

	Budgeted An	December 31, 2017	
	Original	Current	Actual
Revenues:			
Federal Sources	27,310,304	27,310,304	6,090,422
State Sources	5,100,000	5,100,000	2,344,649
Local Sources	400,000	400,000	120,939
Other Revenue Sources		-	
Total Revenues	32,810,304	32,810,304	8,556,010
Expenditures:			
Financial Aid			
Personnel	130,208	130,208	92,260
Materials and Services	32,642,496	32,642,496	7,687,613
Total Instruction	32,772,704	32,772,704	7,779,872
Contingency	-	-	-
Total Expenditures	32,772,704	32,772,704	7,779,872
Revenues Over (Under) Expenditures:			
Other Financing Sources (Uses):			
Transfers In	-	-	-
Transfers Out	(37,600)	(37,600)	
Total Other Financing Sources (Uses):	(37,600)	(37,600)	
Revenues and Other Sources Over (Under)			
Expenditures and Other Uses:	-	-	776,138
Fund Balance, Beginning of Year	-	-	-
Fund Balance December 31, 2017*	<u> </u>	-	776,138

^{*}Financial aid funds for winter term have been applied to student's accounts and RCC has received reimbursement for the majority of these funds. The amount outstanding will be either reimbursed from the granting agency within 30 days or recovered from the students.

ROGUE COMMUNITY COLLEGE HIGHER EDUCATION CENTER FUND

	Budgeted Amounts		December 31, 2017
	Original	Current	Actual
Revenues:			
Other Revenue Sources	435,415	435,415	55,530
Total Revenues	435,415	435,415	55,530
Expenditures:			
Instructional Support			
Personnel	30,467	30,467	12,513
Other Personnel	7,801	7,801	2,193
Materials and Services	<u>-</u>	-	
Total Instructional Support	38,268	38,268	14,706
College Support Services			
Personnel	13,214	13,214	6,582
Other Personnel	8,890	8,890	4,113
Materials and Services	248,049	248,049	79,495
Capital	-	-	-
Total College Support Services	270,153	270,153	90,190
Plant Operations and Maintenance			
Personnel	28,130	28,130	14,613
Other Personnel	24,740	24,740	3,733
Materials and Services	447,019	447,019	109,997
Capital	-	-	-
Total Plant Ops/Maintenance	499,889	499,889	128,343
Contingency	120,643	120,643	-
Total Expenditures	928,953	928,953	233,239
Revenues Over (Under) Expenditures: Other Financing Sources (Uses):			
Transfers In	523,538	523,538	177,234
Transfers Out	(30,000)	(30,000)	(30,000)
Total Other Financing Sources (Uses):	493,538	493,538	147,234
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	-	-	(30,476)
Fund Balance, Beginning of Year	-	-	-
Fund Balance December 31, 2017*		-	(30,476)

^{*}RCC invoices SOU on a quarterly basis for their portion of the general operating expenses of the HEC building. Therefore, this fund will carry a negative ending fund balance until RCC invoices SOU. RCC makes a monthly transfer in from the general fund for RCC portion of the general operating expenses of the HEC building.

ROGUE COMMUNITY COLLEGE INTRA-COLLEGE FUND

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE MONTH ENDED DECEMBER 31, 2017

_	Budgeted Amounts		December 31, 2017
	Original	Current	Actual
Revenues:	_	_	
Tuition and Fees	403,231	395,731	382,817
Other Revenue Sources	32,000	31,304	1,590
Total Revenues	435,231	427,035	384,407
Expenditures:			
Instructional Support			
Materials and Services	165,629	165,629	29,761
Total Instructional Support	165,629	165,629	29,761
Student Services			
Personnel	126,767	126,767	56,435
Other Personnel	50,549	50,549	18,699
Materials and Services	266,831	262,387	110,774
Capital	-	-	-
Total Student Services	444,147	439,703	185,908
College Support Services			
Personnel	18,500	18,500	-
Other Personnel	3,701	3,701	-
Materials and Services	73,001	77,445	31,524
Total College Support Services	95,202	99,646	31,524
Contingency	724	724	-
Total Expenditures	705,702	705,702	247,193
Revenues Over (Under) Expenditures: Other Financing Sources (Uses):			
Transfers In	159,542	168,736	164,111
Transfers Out	(5,500)	(5,500)	(875)
Total Other Financing Sources (Uses):	154,042	163,236	163,236
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(116,429)	(115,431)	300,450
Fund Balance, Beginning of Year	116,429	115,431	166,541
Fund Balance December 31, 2017	-	-	466,991

Activities include Associated Student Government of Rogue Community College, Professional Growth, Athletics, and other departmental charges.

ROGUE COMMUNITY COLLEGE PERS FUND

	Budgeted Amounts		December 31, 2017
	Original	Current	Actual
Revenues:		_	
Other Revenue Sources	1,303,967	1,303,967	590,138
Total Revenues	1,303,967	1,303,967	590,138
Expenditures:			
College Support Services			
Other Personnel	50,000	125,000	83,232
Total College Support Services	50,000	125,000	83,232
Contingency	100,000	25,000	-
Reserved for Future Expenditures	5,292,015	5,292,015	-
Total Expenditures	5,442,015	5,442,015	83,232
Revenues Over (Under) Expenditures: Other Financing Sources (Uses): Transfers In			
Transfers Out	(1,685,502)	(1,685,502)	(390,251)
Total Other Financing Sources (Uses):	(1,685,502)	(1,685,502)	(390,251)
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(5,823,550)	(5,823,550)	116,656
Fund Balance, Beginning of Year	5,823,550	5,823,550	5,790,076
Fund Balance December 31, 2017	-	-	5,906,732

STABILITY RESERVE FUND

	Budgeted Amounts		December 31, 2017
	Original	Current	Actual
Revenues:			
Other Revenue Sources			
Total Revenues			
Expenditures:			
Contingency	-	-	-
Reserved for Future Expenditures	3,411,052	3,411,052	-
Total Expenditures	3,411,052	3,411,052	-
Revenues Over (Under) Expenditures:			
Other Financing Sources (Uses):			
Transfers In	500,000	500,000	500,000
Transfers Out	(750,000)	(750,000)	(750,000)
Total Other Financing Sources (Uses):	(250,000)	(250,000)	(250,000)
Revenues and Other Sources Over (Under)	(2.664.052)	(2.664.052)	(252,222)
Expenditures and Other Uses:	(3,661,052)	(3,661,052)	(250,000)
Fund Balance, Beginning of Year	3,661,052	3,661,052	3,661,052
Fund Balance December 31, 2017	<u>-</u>		3,411,052

ROGUE COMMUNITY COLLEGE UNEMPLOYMENT FUND

	Budgeted Amounts		December 31, 2017
	Original	Current	Actual
Revenues:			
Other Revenue Sources	123,094	123,094	55,554
Total Revenues	123,094	123,094	55,554
Expenditures:			
College Support Services			
Other Personnel	262,665	262,665	18,147
Total College Support Services	262,665	262,665	18,147
Contingency	46,352	46,352	-
Total Expenditures	309,017	309,017	18,147
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(185,923)	(185,923)	37,407
Fund Balance, Beginning of Year	185,923	185,923	194,038
Fund Balance December 31, 2017	<u> </u>	-	231,446

ROGUE COMMUNITY COLLEGE AUXILIARY SERVICES FUND

	Budgeted Amounts		December 31, 2017
	Original	Current	Actual
Revenues:			
Sales	2,269,561	2,269,561	996,211
Other Revenue Sources	9,250	9,250	9,462
Total Revenues	2,278,811	2,278,811	1,005,673
Cost of Goods Sold:			
Materials and Services	1,790,171	1,790,171	826,158
Gross Profit	488,640	488,640	179,515
Operating Expenditures:			
Personnel	308,924	308,924	137,820
Other Personnel	179,865	179,865	83,045
Materials and Services	132,925	132,925	111,109
Capital	10,000	10,000	
Total Operating Expenditures	631,714	631,714	331,974
Year to Date Net Operating Income (Loss)	(143,074)	(143,074)	(152,459)
Contingency	189,501	189,501	-
Revenues Over (Under) Expenditures:			
Other Financing Sources (Uses):			
Transfers In	-	-	63,571
Transfers Out	(14,550)	(14,550)	(14,550)
Total Other Financing Sources (Uses):	(14,550)	(14,550)	49,021
Revenues and Other Sources Over (Under)	(0.17.107)	(0)	(100,100)
Expenditures and Other Uses:	(347,125)	(347,125)	(103,438)
Retained Earnings, Beginning of Year	347,125	347,125	764,296
Retained Earnings December 31, 2017	-	-	660,858
	Summary of Retained Earn	ings	
	Invested in Inventory		952,453
	Cash		(291,595)
	Retained Earnings Decemb	per 31, 2017	660,858
	Summary of Beginning Fur	nd Balance	
	Invested in Inventory	ia balance	720,805
	Cash		43,490
	Retained Earnings, Beginni	ing of Year	764,296
	netailieu carriiligs, beginni	ing of teal	/04,290

ROGUE COMMUNITY COLLEGE OTHER AUXILIARY SERVICES FUND

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE MONTH ENDED DECEMBER 31, 2017

	Budgeted Amounts		December 31, 2017
	Original	Current	Actual
Revenues:			
Sales	-	-	-
Tuition and Fees	57,000	57,000	26,358
Other Revenue Sources	632,141	632,141	490,199
Total Revenues	689,141	689,141	516,557
Cost of Goods Sold:			
Materials and Services	34,376	34,376	4,090
Gross Profit	654,765	654,765	512,467
Operating Expenditures:			
Personnel	362,942	362,942	128,969
Other Personnel	208,217	208,217	69,620
Materials and Services	558,217	564,118	67,580
Capital	81,925	76,024	
Total Operating Expenditures	1,211,301	1,211,301	266,169
Year to Date Net Operating Income (Loss)	(556,536)	(556,536)	246,299
Contingency	162,763	162,763	-
Revenues Over (Under) Expenditures: Other Financing Sources (Uses):			
Transfers In	94,927	94,927	94,927
Transfers Out	(65,365)	(65,365)	(1,019)
Total Other Financing Sources (Uses):	29,562	29,562	93,908
Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(689,737)	(689,737)	340,206
Retained Earnings, Beginning of Year	689,737	689,737	710,737
Retained Earnings December 31, 2017		-	1,050,944

Activities include Art, Auto Artist, Diesel Technology, Disability Services, Early Childhood Education Facility, Facility Rental, Friends of the Library, Gallery Projects, Illinois Valley Business Entrepreneurial Center Facility, Manufacturing Engineering Technology, Massage, Math, Music Ensembles, RogueNet intergovernmental agreements, Testing Center, Theater and Welding.

ROGUE COMMUNITY COLLEGE GLOSSARY OF TERMS

ADOPTED BUDGET - The financial plan adopted by the College.

APPROPRIATION – (1) A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purpose, usually with specific limitations as to amount, purpose and time limits. (2) An account used to record the budgetary appropriation for the period.

BEGINNING FUND BALANCE - The amount of unexpended funds carried forward from one fiscal year to another.

BOND – A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

CAPITAL IMPROVEMENT FUND TYPE – The Capital Improvement Funds account for the receipt and disbursement of resources for buildings and land, buying or maintaining College facilities, and equipment. The principal revenues include transfers from the College Services Fund, bond levy proceeds, certificates of participation and investment earnings.

Capital Improvement Fund - Maintenance – This fund accounts for the cost of maintaining College facilities and equipment. The principal revenue is transfers from the College Services Fund.

Capital Improvement Fund – COPS & Bonds – This fund accounts for the purchase or remodel of buildings and land with COP and bond proceeds. The principal revenue is from the sale of bonds or COPS. This fund is externally restricted.

Capital Improvement Fund – State & Local Funds – This fund accounts for state funding, such as the Article XI-G Higher Education Facilities and Community College Bonds, and local funding received for capital projects. The principal revenue is from the sale of bonds financed by the State and local resources. This fund is externally restricted.

CERTIFICATE OF PARTICIPATION (COP) – Certificate of participation is a long-term financing option (lease-purchase agreement) for capital projects that districts are eligible to participate in under ORS 341.290, ORS 271.390 and an authorizing Resolution of the District. An annual amount with interest is paid over a number of years until the COP is paid off.

DEBT SERVICE FUND TYPE – The Debt Service Funds account for the accumulation of resources for and payment of principal and interest on the College's long-term debt obligations.

Debt Service Fund - Other – This fund accounts for the accumulation of resources for and payment of principal and interest on the College's long-term debt obligations including Title VII Loan and the Limited Tax Pension Obligation Series 2005. The principal revenues are transfers from the College Services Fund and the PERS Fund. This fund is externally restricted.

Debt Service Fund – General Obligation Bonds – This fund accounts for the accumulation of resources for and payment of principal and interest on the College's General Obligation Bonds. The principal revenue is property taxes approved for bond levies. This fund is externally restricted.

ENCUMBRANCE – The formal accounting recognition of commitments to expend resources in the future.

FUND – A division in the budget with independent fiscal and accounting requirements with a self balancing set of accounts for its assets, liabilities, fund balance, revenues and other additions, expenditures and other deductions, and transfers.

GENERAL FUND – The General Fund covers general operations of the College and accounts for all financial resources and expenditures of the College, except for those required to be accounted for in another fund. The principle sources of revenue include tuition, property taxes, and state community college support.

PROPERTY TAXES – Amounts received from tax levies based on the assessed valuation of real and personal property within a district.

PROPRIETARY FUND TYPE – Proprietary Funds are used to account for operations that are financed and operated in a manner similar to those of private business enterprises. The intent is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Auxiliary Services Fund – This fund accounts for the operation of the College's bookstore. Principal revenue from this fund is book sales.

Other Auxiliary Services Fund – This fund accounts for Art, Auto Artist, Diesel Technology, Disability Services, Early Childhood Education Facility, Facility Rental, Friends of the Library, Gallery Projects, Illinois Valley Business Entrepreneurial Center Facility, Manufacturing Engineering Technology, Massage, Math, Music Ensembles, RogueNet intergovernmental agreements, Testing Center, Theater and Welding.

ROGUE COMMUNITY COLLEGE GLOSSARY OF TERMS

SPECIAL REVENUE FUND TYPE - The Special Revenue Funds account for revenues and expenditures for specific projects that are legally and/or administratively restricted for a specific purpose.

COLLEGE SERVICES FUND – This fund accounts for non-technology fees charged to students. These fees include materials fees, the college services fee, testing fees, collection fees and the installment fee. The principal revenue is generated by fees remitted by students. The principal expenditures include facility lease, transportation costs, and transfers out to other funds.

CONTRACT AND GRANT FUND – This fund accounts for grants and contracts awarded to and for the College from federal, state and local sources. This fund is externally restricted.

ENTREPRENEURIAL FUND – This fund accounts for the development and growth of innovative activities of the College. The principal revenue is transfers from the General Fund and tuition and fees.

FINANCIAL AID FUND – This fund accounts for student aid in the form of federal grants (Federal Pell Grant, Federal Supplemental Education Opportunity Grant), the Oregon Opportunity Grant (OOG), institutional scholarships (RCC Foundation), state scholarships administered by the Oregon Student Access Commission, third-party scholarships, federal work-study student employment, federal direct loans to students (subsidized and unsubsidized) and private student loans. This fund is externally restricted.

HIGHER EDUCATION CENTER FUND – This fund accounts for the day-to-day expenditures such as security, utilities, custodial services, copiers, maintenance services and technology support necessary to run the Higher Education Center building. Roque Community College and Southern Oregon University share these costs.

INTRA-COLLEGE FUND – This fund accounts for activities performed by the College for the benefit of the College. Activities include Associated Student Government of Rogue Community College, Professional Growth, Athletics and other departmental charges. The principle revenue for this fund is the college services fee remitted by students and transfers in from other funds.

PERS FUND – This fund accounts for the reserve held by the College for anticipated, future rate increases and the unfunded actuarial liability. The principal revenue is the PERS expense charged in other funds. Funds are transferred from this fund to the Debt Service Fund to pay the Series 2005 Limited Tax Pension Obligation Bonds. This fund is partially externally restricted.

SELF-SUPPORT FUND – This fund accounts for the self-support instructional activities of the College. The principle revenue is tuition and fees.

STABILITY RESERVE FUND – This fund accounts for the funds set aside by the RCC Board of Education to be used to stabilize the College's funding. The principal revenue is transfers from the General Fund.

TECHNOLOGY AND EQUIPMENT FUND – This fund is designated for the replacement of the College's equipment, software maintenance and distance delivery. The principal revenues are the \$5 per credit and the \$5 per non-credit course technology fee, the distance education fee, and transfers from the General Fund and College Services Fund. The principal expenditures are upgrades/replacements for equipment, software maintenance and distance delivery services.

UNEMPLOYMENT FUND – This fund accounts for the payments to the Oregon Employment Division for unemployment benefits paid to terminated employees. Principle revenues are the unemployment expense charged to other funds and investment earnings.

TRANSFERS – May be made between funds within a fund group or among two or more fund groups, and may be either mandatory or non-mandatory.

Mandatory Transfers – Result from (1) binding legal agreements related to the financing of plant assets, including amounts for debt retirement, interest, and required provision for renewals and replacement of facilities not financed from other sources: and (2) sponsored program agreements with Federal agencies, donors, and other organizations to match gifts and grants.

Non-mandatory Transfers – Made at the discretion of the governing board to serve a variety of objectives, such as additions to loan funds, additions to quasi-endowment funds, general or specific plant additions, voluntary renewals and replacements of facilities, and prepayment on debt principal.